

Rogers Memorial Hospital - Milwaukee  
 11101 West Lincoln Ave  
 West Allis, WI 53227  
 (414) 327-3000

Type: Psych  
 Control: Other Not-for-Profit  
 Fiscal Year: 08/01/00 to 07/31/01

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group: 1

Selected Utilization Statistics	FY 2001	All Psychiatric Hospitals		FY 2001 vs. 2000	
		Value	Ratio	FY 2000	Ratio
Occupancy Rate (%)					
Psychiatric	35.7%	61.4%	0.58	-	-
Alcoholism/chemical dependency	-	43.7%	-	-	-
Total hospital	35.7%	60.7%	0.59	-	-
Average Census (Patients)					
Psychiatric	35.7	68.5	0.52	-	-
Alcoholism/chemical dependency	-	43.7	-	-	-
Total hospital	27.8	36.0	0.77	-	-
Average Length of Stay (Days)					
Psychiatric	6.6	13.2	0.50	-	-
Alcoholism/chemical dependency	-	5.6	-	-	-
Total hospital	6.6	6.5	1.01	-	-
Outpatient Visits					
Non-emergency visits	7,509	25,959	0.29	-	-
Emergency visits	0	1,807	0.00	-	-
Full-time Equivalents (FTEs)					
Administrators	4.0	4.1	0.98	-	-
Nurses, licensed	33.3	35.9	0.93	-	-
Psychologists	0.6	3.4	0.17	-	-
Social workers	14.6	15.0	0.97	-	-
All other personnel	57.9	116.2	0.50	-	-
Total FTEs	126.8	193.0	0.66	-	-
FTEs per 100 Patient Census (Adjusted)					
Administrators	12.2	5.3	2.29	-	-
Nurses, licensed	101.6	46.8	2.17	-	-
Psychologists	1.8	4.4	0.40	-	-
Social workers	44.5	19.6	2.27	-	-
All other personnel	177.0	151.6	1.17	-	-
Total FTEs	387.4	252.0	1.54	-	-

**Total Hospital:**

Beds set up and staffed 78  
 Discharges 1,550  
 Inpatient days 10,156

**Contract with:**

Health maintenance  
 organization (HMO) Yes  
 Preferred Provider  
 organization (PPO) Yes

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**Inpatient Service Area**

<b>Inpatient Service Area</b>	<b>Level of Service*</b>	<b>Beds Set Up and Staffed 07/31/01</b>	<b>Discharges and Transfers**</b>	<b>Patient Days of Care</b>	<b>Occupancy Rate (%)</b>	<b>Average Census (Patients)</b>	<b>Average Length of Stay (Days)</b>
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General Medical-Surgical:							
Adult medical-surgical, acute	5	0	0	0	-	-	-
Orthopedic	5	0	0	0	-	-	-
Rehab. and physical medicine	5	0	0	0	-	-	-
Hospice	5	0	0	0	-	-	-
Acute long term care	5	0	0	0	-	-	-
Other acute	5	0	0	0	-	-	-
Pediatric, acute	5	0	0	0	-	-	-
Obstetrics	5	0	0	0	-	-	-
Psychiatric	1	78	1,550	10,156	35.7%	27.8	6.6
Alcoholism/chemical dependency	5	0	0	0	-	-	-
ICU/CCU:							
Medical-surgical intensive care	5	0	0	0	-	-	-
Cardiac intensive care	5	0	0	0	-	-	-
Pediatric intensive care	5	0	0	0	-	-	-
Burn care	5	0	0	0	-	-	-
Mixed intensive care	5	0	0	0	-	-	-
Step-down (special care)	5	0	0	0	-	-	-
Neonatal intensive/intermediate care	5	0	0	0	-	-	-
Other intensive care	5	0	0	0	-	-	-
Subacute care	5	0	0	0	-	-	-
Other inpatient	5	0	0	0	-	-	-
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Note: data should be used only in rows; do not summarize columns.

\* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

\*\* Transfers, which may be estimated, refer only to those between units.

<b>Occupation</b>	<b>Number Full-Time</b>	<b>Number Part-Time</b>	<b>Number FTE</b>	<b>Occupation</b>	<b>Number Full-Time</b>	<b>Number Part-Time</b>	<b>Number FTE</b>
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Administrators/asst. administrators	4	0	4.0	Radiological services personnel	0	0	0.0
Physicians and dentists	0	0	0.0	Occupational therapists	0	0	0.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	20	20	32.4	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	0	1	0.9	Recreational therapists	0	0	0.0
Ancillary nursing personnel	22	20	31.6	Psychologists	0	1	0.6
Physician assistants	0	0	0.0	Social workers	10	5	14.6
Nurse Practitioners	0	0	0.0	All other health professionals	13	8	17.2
Medical records personnel	1	2	2.2	All other personnel	18	11	23.5
Pharmacy personnel	0	0	0.0	-----			
Clinical laboratory personnel	0	0	0.0	TOTAL	88	68	126.8

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<u>Income Statement</u>		<u>Assets</u>		<u>Liabilities and Fund Balances</u>	
Gross patient revenue	\$20,010,008	Cash and cash equivalents	\$89,836	Current liabilities	\$3,366,627
Less deductions	10,487,444	Net Patient receivables	3,230,237	Long-term debt	4,841,171
Net patient revenue	9,522,564	Other receivables	0	Other liabilities	0
Plus other revenue	138,368	Land, bldgs and equip: Net	4,833,834	Subtotal	8,207,798
Total revenue	9,660,932	Other assets	2,580		
Less expenses	9,216,773			Unrestricted fund balance	-51,311
Nonoperating gains/losses	0	<b>Total Assets</b>	<b>\$8,156,487</b>	<b>Total Liabilities &amp; fund balance</b>	<b>\$8,156,487</b>
<b>Net Income</b>	<b>\$444,159</b>			Restricted fund balances	\$0

<u>Selected Financial Statistics</u>		<u>All Psychiatric Hospitals</u>		<u>FY 2001 vs. 2000</u>	
	<u>FY 2001</u>	<u>Value</u>	<u>Ratio</u>	<u>FY 2000</u>	<u>Ratio</u>
Gross Rev as % Total Gross Patient Revenue					
Medicare [ \$6,769,677]	33.8%	14.4%	2.34	-	-
Medical Assistance [ \$4,594,958]	23.0%	14.8%	1.55	-	-
Commercial [ \$7,338,337]	36.7%	32.9%	1.12	-	-
All other [ \$1,307,036]	6.5%	37.9%	0.17	-	-
Deductions as % of Total Gross Patient Revenue					
Medicare [ \$3,797,780]	19.0%	6.9%	2.75	-	-
Medical Assistance [ \$2,479,485]	12.4%	5.7%	2.18	-	-
Commercial [ \$4,062,158]	20.3%	11.4%	1.78	-	-
Charity care [ \$46,833]	0.2%	6.4%	0.04	-	-
All other [ \$101,188]	0.5%	1.5%	0.34	-	-
Total deductions [ \$10,487,444]	52.4%	31.9%	1.64	-	-
Other Revenue and Net Gains or Losses					
Other revenue as % of total revenue	1.4%	25.9%	0.06	-	-
Net gains/losses as % of net income	0.0%	61.4%	0.00	-	-
Expenses as % of Total Expenses					
Salary/fringe benefit[ \$5,538,187]	60.1%	50.3%	1.20	-	-
Supplies and services[ \$2,323,836]	25.2%	44.8%	0.56	-	-
Capital component [ \$665,633]	7.2%	3.2%	2.27	-	-
Bad debt [ \$689,117]	7.5%	1.7%	4.35	-	-
Fiscal Statistics					
Operating margin	4.6%	0.3%	17.28	-	-
Total hospital profit margin	4.6%	0.7%	6.70	-	-
Return on equity	-865.6%	4.6%	#	-	-
Current ratio	1.0	2.3	0.43	-	-
Days in net patient accounts receivable	123.8	44.7	2.77	-	-
Average payment period	139.5	28.3	4.93	-	-
Equity financing	-0.6%	43.5%	#	-	-
Long-term debt to equity ratio	-94.3	0.8	#	-	-
Times interest earned	2.9	1.9	1.53	-	-
Total asset turnover	1.2	2.9	0.41	-	-
Average age of plant: years	1.2	6.7	0.18	-	-
Increase (decrease) total net patient rev	-	16.3%	-	-	-
Output gross rev (% of total gross pt. rev)	14.8%	48.8%	0.30	-	-
Net Revenue Statistics					
Inpatient net revenue per discharge	\$4,836	\$3,262	1.48	-	-
Inpatient net revenue per day	\$725	\$505	1.44	-	-
Outpatient net rev per visit	\$285	\$295	0.97	-	-